

Plot No. 2, Knowledge Park-III, Greater Noida (U.P.) –201306

**POST GRADUATE DIPLOMA IN MANAGEMENT (2024-26)
END TERM EXAMINATION (TERM -V)**

Subject Name: **Project Management**

Time: **02.00 hrs.**

Sub. Code: **PGO53**

Max Marks: **40**

Note:

All questions are compulsory. Section A carries 12 marks: 6 questions of 2 mark each, Section B carries 18 marks having 3 questions (with internal choice question in each) of 6 marks each and Section C carries 10 marks one Case Study having 2 questions of 5 marks each.

Kindly write the all the course outcomes as per your TLEP in the box given below:

- CO-1:** Students will be able to understand core concepts of various investment opportunities for the investor 's decisions
- CO-2:** Students will be able to understand and apply the role of security markets for different investment options with the application of digital tools
- CO-3:** Students will be able to apply and analyze the techniques for stocks valuation
- CO-4:** Students will be able to apply and analyze the techniques for bonds valuation
- CO-5:** Students will be able to understand and evaluate the various fundamental and technical analysis tools
- CO-6:** Students will create and analyze portfolio including the stocks from various sectors

SECTION - A

Attempt all questions. All questions are compulsory.

2×6 = 12 Marks

Questions	CO	Bloom's Level
Q. 1: (A). What are the "Project Milestones"? Correlate with Sponsorship.	CO-1	L-2
Q. 1: (B). What are the components of Preliminary Project Budget? Mention.	CO-1	L-2
Q. 1: (C). Show the stakeholder classification by Power and Interest.	CO-1	L-2
Q. 1: (D). Define "Project Risk". How can it be optimized?	CO-2	L-3
Q. 1: (E). Name any five PM tools trending in current market.	CO-2	L-3
Q. 1: (F). Highlight any three major issues faced by a project coordinator in today's industrial dynamics.	CO-2	L-3

SECTION – B

All questions are compulsory (Each question have an internal choice. Attempt any one (either A or B) from the internal choice)

6 x 3 = 18 Marks

Questions	CO	Bloom's Level
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<p>Q. 2: (A). Explain the three phases of Risk Management for a project. Also, give example to execute these phases.</p> <p style="text-align: center;">Or</p> <p>Q. 2: (B). What are the usual hacks or tricks to manage a random change occurring in planning, coordinating and executing a project.</p> <p>Q. 3: (A). How timelines for a “Project Ticket” are to be decided based on the priorities of allocation(s)—High, Med, Low. Also, give example to justify.</p> <p style="text-align: center;">Or</p> <p>Q. 3: (B). What is S.M.A.R.T plan? How is it effective to deal with buffering of timelines of a project? Explain in a detailed manner.</p> <p>Q. 4: (A). Differentiate between QA plan and QA Rate. Also, Calculate Assurance percentage for an enterprise in which 1560 risks were resolved out of 24900 in financial year 2024-45. Also, Give recommendation if firm is a startup in automobile industry.</p> <p style="text-align: center;">Or</p> <p>Q. 4: (B). Differentiate between OPENPROJECT and TIAGO tools. Which one would you recommend for SMEs and why? Justify.</p>	CO-2	L-4
<p><u>SECTION - C</u></p> <p>Read the case and answer the questions 5×02 = 10 Marks</p>		
Questions	CO	Bloom’s Level
<p>Q. 5: Case Study: A Multiple Listing Services provider initiated a six-month project to develop a mobile banking app with features like real-time balance updates, bill payments, and mobile check deposits. The project team included developers, testers, designers, and a project manager. During the planning phase, the team conducted a risk assessment workshop and identified several potential risks:</p> <p>Technical Risk: Integration with legacy banking systems could fail. Resource Risk: Key developer may leave during development. Schedule Risk: Delays in third-party API (Application programming interface) approvals.</p> <p>Risk Management Strategies applied by PGDM intern for the above are:</p> <p>Technical Risk: Conducted a feasibility study and early integration tests. Resource Risk: Cross-trained other developers to fill in if needed. Schedule Risk: Maintained regular contact with API providers and planned buffer time.</p> <p>The key developer along with management intern did resign in the fourth month, but due to cross-training, the project stayed on track. However, API approval was delayed, which pushed the delivery date by two weeks. Overall,</p>		

<p>the team successfully managed the risks, and the app was launched with minimal disruption.</p> <p>Questions:</p> <p>Q. 5: (A). What strategies would help the team stay on track after the developer resigned w.r.t Listing service aggregator front-end platform?</p> <p>Q. 5: (B). Draft a Project Charter to mitigate the delay caused by the API approvals w.r.t multi-listing industry?</p>	<p>CO-5</p> <p>CO-5</p>	<p>L-2</p> <p>L-5</p>
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Kindly fill the total marks allocated to each COs in the table below:

COs	Marks Allocated
CO1	6 Marks
CO2	12 Marks
CO3	06 Marks
CO4	06 Marks
CO5	10 Marks